



GROUP

TAX STRATEGY

YEAR ENDED 31 MARCH 2026

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Introduction

RS Group plc provides product and service solutions that help our customers design, build, maintain, repair and operate industrial equipment and operations, safely and sustainably. We stock more than 750,000 industrial and electronic products, sourced from over 2,500 leading suppliers, and provide a wide range of product and service solutions to customers. We support customers across the product lifecycle, whether via innovation and technical support at the design phase, improving time to market and productivity at the build phase, or reducing purchasing costs and optimising inventory in the maintenance, repair and operation phase. We offer our customers tailored product and service propositions that are essential for the successful operation of their businesses and help them save time and money. Our global business activities incur a variety of taxes, including corporate income taxes, state and local taxes, sales taxes, business rates and, in the UK, employer's national insurance. In addition, we collect and pay employment taxes and indirect taxes such as VAT.

This document sets out the tax strategy of RS Group plc and its UK subsidiaries (the UK Group) in effect for the year ended 31 March 2026. It summarises the UK Group's approach to conducting its tax affairs and dealing with tax risk, and in making this information available the UK Group is fulfilling its responsibilities under Paragraph 16(2) of Schedule 19 of the Finance Act 2016. This document was originally approved by the Board of RS Group plc in February 2018. The Board reviewed and re-endorsed the Group Tax Strategy on 25 March 2026. It will be reviewed and updated as appropriate.

The Group's tax strategy focusses on both maximising opportunities & minimising risk. It is aligned to our business strategy and focussed on sustainability & compliance. The tax strategy conforms to the Group values and Ways of Working. The Group has a Code of Conduct that sets out what is expected of employees and associates and our approach to tax aligns with that.

The UK Group's attitude to tax planning

Tax planning is conducted in line with the Group's Tax Strategy. Tax planning supports the commercial needs of the business by ensuring that the Group's affairs are carried out in the most tax efficient manner whilst remaining compliant with all relevant laws. The tax function is involved in commercial decision-making processes and provides appropriate input into business proposals to ensure a clear understanding of the tax consequences of any decisions made.

We do not undertake aggressive tax planning, the sole purpose for which would be obtaining a tax advantage. We seek to minimise our tax risk and any potential impact on the Group's corporate reputation that would result from non-compliance.

How the UK Group manages tax risks

The Group has a process for managing tax risk which focusses on the control and management of tax risk by considering:

- the key areas where tax risk arises.
- the risk appetite of the group in relation to these key areas, and
- the policy which should be applied to these key areas of tax risk.

The level of risk which the UK Group accepts in relation to UK taxation is consistent with the Group Tax Strategy outlined above.

The Group Board is responsible for setting and monitoring the tax strategy, and the Group Audit Committee oversees the Group's tax affairs and risks through periodic reviews. The Group Chief Finance Officer is responsible for ensuring that the Tax Strategy is implemented, and for ensuring that the mitigating control framework is effective. The VP Group Tax is responsible for establishing, and sustaining appropriate policies, processes, and systems and for ensuring that the tax and finance teams have the required skills and support to implement the Tax Strategy.

The VP Group Tax reports on a periodic basis to the Group Board, the Audit Committee and the Group Chief Financial Officer on how tax risks are managed monitored and assured and on improvements that are being made. In this way appropriate governance and oversight of tax risks is maintained.

Relationship with tax authorities

The Group is committed to the principles of openness and transparency in its approach to dealing with tax authorities wherever we operate around the world. All dealings with the tax authorities will be conducted in a collaborative manner. We will proactively manage the relationships with key tax authorities in order to provide clarity in relation to significant tax risks and to minimise the risk of penalties arising when tax matters are inadvertently incorrect.

As a UK headquartered organisation, the Group has specific obligations in respect of its relationship with HMRC. In compliance with this the Group commits to:

- Adopt an open and collaborative relationship with HMRC and to be fully transparent about governance and tax planning;
- Make fair, accurate and timely disclosure in correspondence and returns, and respond to queries and information requests in a transparent and timely manner;
- Resolve issues with HMRC in real time, before returns are filed where practical, and where disagreements arise to resolve them by agreement where possible; and
- Interpret relevant laws in a reasonable way, consistent with a collaborative relationship.